



Calderdale and Huddersfield
NHS Foundation Trust

Date of Meeting:	6 August 2026
Meeting:	Calderdale and Kirklees Joint Health Scrutiny Committee
Title of report:	Update on Calderdale and Huddersfield Hospital Service Reconfiguration Programme
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Purpose of the Report	
To provide an update on implementation of the Calderdale and Huddersfield hospital service reconfiguration programme.	
Key Points to Note	
CHFT has continued to make good progress implementing the programme of hospital reconfiguration. • The Reconfiguration Full Business Case was approved by NHSE and DHSC in June 2026. This marks the final stage of national approval required for the programme. • The Hospital Reconfiguration programme is on track to complete in 2029.	
Recommendation	
• NOTE: progress to implement the Hospital Reconfiguration programme	

Update on Calderdale and Huddersfield Hospital Service Reconfiguration for Calderdale and Kirklees Joint Health Scrutiny Committee 6 August 2026

1. Background

Calderdale and Huddersfield NHS Foundation Trust (CHFT) provides hospital services at Calderdale Royal Hospital (CRH) and Huddersfield Royal Infirmary (HRI). The Trust also provides community health services for people living in Calderdale.

Supported by NHS England (NHSE), the Department of Health and Social Care (DHSC) and HM Treasury, the Trust is progressing a major hospital reconfiguration programme to improve the quality, safety and efficiency of hospital services. The programme is enabled by significant nationally funded estate investment across both sites. The programme will establish an acute and emergency care site at CRH and a planned care site at HRI. At CRH the investment will provide a new Emergency Department, with a dedicated Children's Emergency Department and additional wards. At HRI a new Accident and Emergency Department opened in 2024 and there has been significant investment to improve the HRI estate.

The Hospital Reconfiguration programme is a key part of the Trust's long-term plan (called Foundations for our Future) to provide sustainable, innovative healthcare in our two hospitals, and care closer to home for our communities. Information about Foundations for our Future is available at [CHFT Future - Home](#).

Formal public consultation regarding the reconfiguration of hospital services was undertaken in 2016 and the Calderdale and Kirklees Joint Health Scrutiny Committee has received regular updates and reports about the programme since that time, with the most recent update provided in March 2026.

2. Purpose

The purpose of this report is to respond to the Committee's request to provide an update on the Full Business Case. Also provided in this report is an update on progress of estates schemes and the programme timeline.

3. Full Business Case

As reported to the Joint Scrutiny Committee in March 2026, the Trust developed a Full Business Case (FBC) in 2025-26. The FBC followed the Government Green Book guidance on major capital investment and is an update to the previous business cases approved by NHSE and DHSC (i.e. the Strategic Outline Case 2019 and the Outline Business Case 2024).

The FBC provides more detailed technical building designs and construction plans, more detailed financial and economic modelling, and a clear programme for construction and completion of the new clinical building at CRH.

The Full Business Case was approved by NHSE and DHSC in June 2026. This marks the final stage of national approval required for the programme and the Trust has entered into contract with its construction partner Laing O'Rourke to enable completion of the new clinical building in 2029.

4. Progress Of Estates Schemes and Programme Timeline

The Trust continues to make good progress to implement the programme of reconfiguration and is on track to complete in 2029. Several enabling estate schemes have already been delivered or are currently in progress. This means that the Trust's construction partner will be able to start work on the new clinical building at CRH in 2026 and complete the build in 2029.

Examples of estate enabling schemes already delivered

- Relocation of the Child Development Unit from CRH to the community - the Rainbow Centre in Elland opened in 2023
- A new Accident and Emergency Department at HRI opened in 2024
- Significant investment to improve HRI estate e.g. theatre upgrades, oncology ward, 15-bed isolation ward, same day emergency care unit, discharge hub, replacement CT scanner, improvements to ventilation, lighting and electrical upgrades
- A new Learning and Development Centre at CRH opened in 2025
- Relocation of outpatient therapy services from CRH to the community at the Bowling Mill, Deane Clough in 2025
- Cabling work on A629 from Salterhebble substation to enable increased electrical supply to CRH completed in 2025

Estate enabling schemes in progress and due to complete in 2026-2027

- Multi-storey Car Park at CRH is on track to open in Autumn 2026
- Work to re-route under-ground pipes and cables at CRH (e.g. electrical, medical gas etc) to enable the new clinical build construction is on track to complete in 2026
- Improvements within the existing hospital building at CRH such as work to bring all maternity services onto one floor, increased electrical supply, a new cardiac Catheter Lab, and improvement of the main CRH entrance are on track to complete in 2027

5. Recommendation

Members of the Calderdale and Kirklees Joint Scrutiny Committee are requested to **NOTE:**

- The Reconfiguration Full Business Case was approved by NHSE and DHSC in June 2026. This marks the final stage of national approval required for the programme.
- The Hospital Reconfiguration programme is on track to complete in 2029.